

Management Response

Evaluation of the Spectrum Management Business Plan Investments (BPI)

Recommendations and Responses

Recommendation: Develop alternative funding mechanism.

Response: We agree. We are seeking increased reference levels or authority for re-spending some of our auction revenues.

Recommendation: Maintain stakeholder consultation with, and ease of access, to IC.

Response: We agree. The Spectrum/Telecommunication Program (S/TP) remains deeply committed to consultations with all stakeholders (both large and small), through such mechanisms as the Radio Advisory Board of Canada, ITU Preparatory Committees, the Canada Gazette and one-on-one meetings with industry representatives. Our regional and district offices, in particular, play a key role in ensuring this consultation extends to small and medium enterprises, who may not necessarily be represented by industry associations.

Recommendation: Develop and implement an appropriate evaluation framework.

Response: We agree. The S/TP is currently developing a Performance Management Framework that will provide the necessary level of transparency and accountability. We recognize that this approach is an important cultural change and that we have to be cautious to not create and feed a database to answer a need but rather to use the data as a management tool for the S/TP

Recommendation: Maintain and build on current governance structure.

Response: We agree. In response to the dual reporting situation, the S/TP has created the Spectrum/Telecom Directors General Committee, where program issues and priorities are resolved in a collegial fashion. Their work is supported by three subcommittees, representing both HQ and the regions, that consider issues, analyse and evaluate options, identify risks, and provide recommendations to the senior committee.