

FINANCING CANADIAN SMEs: SATISFACTION, ACCESS, KNOWLEDGE AND NEEDS

INSTRUCTIONS:

Your time is valuable, so we made all feasible efforts to develop a questionnaire that is as short as possible. For instance, if your enterprise uses only two or three sources of financing, it should take you about 25 minutes to complete the survey.

All the information you will provide in the following questionnaire will remain strictly **CONFIDENTIAL**. Your enterprise <u>will not be identified</u> as all questionnaires will be coded upon receipt so that no links are possible between the data and the identity of the enterprise.

The questionnaire is divided into five different sections.

- ➤ Sections A, B, and C could be completed by the person in charge of financial matters, if not by the owner.
- Section E and D should be completed by the <u>owner</u> since they are specific to the creation of the enterprise, growth strategies and financing needs.

It is important that you answer all questions pertaining to your enterprise.

- Instructions are provided throughout the questionnaire.
- When questions refer to the 1998-2000 period, each of the three fiscal periods should be included.
- Some financial information is needed to evaluate the state of financing of Canadian SMEs.
- If you do not know the precise answer to some questions, please answer to the best of your knowledge. Approximations will be more useful to us than no answer at all.
- If you have any questions or concerns, please call the following toll-free number: 1 (888) 844-1127

THANK YOU FOR COMPLETING THIS QUESTIONNAIRE. YOUR PARTICIPATION WILL ALLOW A BETTER UNDERSTANDING OF CANADIAN BUSINESS OWNERS' SATISFACTION, ACCESS, KNOWLEDGE AND NEEDS FOR FINANCING.

Si vous préférez recevoir ce questionnaire en **français**, vous pouvez en faire la demande au numéro sans frais suivant : 1 (888) 844-1127

SEC	CTION A	A:	В	usiness	s Financing	
1.	ldentif only)	y your main financi	al institution fo	or your bu	ısiness' daily operations	: (Check one
	ForeCredCais:	adian bank eign bankdit uniondit union eses Populaires Desja er institution (please s	O_2 O_3 rdins O_4	• lı • A	Trust Company nsurance Company alberta Treasury Branch Business Development Bar Canada	O_6 O_7 ak of O_2
2.	this in	stitution? (Check o	ne only)	busines	s had during the 1998-2	
I She	• T	oneone woon m financing: sho	. O ₂	• • • and fa	Three Four or more	· ·
1.1.		ne enterprise <u>reque</u>	sted a busine So to question	ess line (of credit during the 199	98-2000 period?
	1.1.1.	We were toThis type oProcedure	need this type of the down before the down before the financing was to obtain this type.	of financir oretoo exper pe of finar	ngnsivensive complicated	O ₂ O ₃
	1.1.2.	Was the request a	approved?			

If <u>no reasons</u> were given, CHECK THIS BOX □ ₁	Reasons given by the	Do you agree with the reasons provided?		
and go to question 1.2.	institution	Agree	Disagree	
 The management team was too inexperienced 	O ₁	O ₁	O_2	
 The application did not meet the criteria 	O ₂	O ₁	O_2	
 The application was not correctly completed 	O ₃	O ₁	O_2	
 Poor credit history 	O_4	O_1	O_2	
 The enterprise could not provide enough guarantees 	O ₅	O_1	O_2	
Other (specify):	O ₆	O ₁	O ₂	

The amount granted by the institution relative to the amount requested Time to process the application Interest rate Service fees Guarantees required by the institution (personal and corporate) The institution's support to my enterprise when business is good as well as when times are	Totall dissa O1 O1 O1 O1 O1	O_2 O_2	O_3		otal
the amount requested Time to process the application Interest rate Service fees Guarantees required by the institution (personal and corporate) The institution's support to my enterprise when	O ₁ O ₁ O ₁ O ₁ O ₁	O ₂	O_3		
Time to process the application Interest rate Service fees Guarantees required by the institution (personal and corporate) The institution's support to my enterprise when	O ₁			-	
Interest rate Service fees Guarantees required by the institution (personal and corporate) The institution's support to my enterprise when	O ₁			O_4	
Service fees Guarantees required by the institution (personal and corporate) The institution's support to my enterprise when	O ₁		O_3	O_4	0
Guarantees required by the institution (personal and corporate) The institution's support to my enterprise when		O_2	O_3	O_4	0
and corporate) The institution's support to my enterprise when	\bigcirc		\mathcal{J}_3	J ₄	
	J 1	O ₂	O_3	O ₄	0
harder	O ₁	O_2	O_3	O_4	C
The possibility of negotiating the terms of the contracts (reimbursement conditions, service	O ₁	O ₂	O ₃	O_4	O
. ,	<u>O</u> .	0-	<u>O-</u>	<u>O</u> .	С
			O_3	<u> </u>	0
O ₁ O ₂					
	00 peri	od?			
S, why? (Check all that apply)					
The convenience of the credit card		O_1			
The financing conditions were attractive		O_2			
It was suggested by the institution		O_3			
It was the only way for the enterprise to obtain of					
It was easily accessible		O_5			
: :	ceriod?	Account manager turnover Overall Overall Overall Overall On On On On On On On On On	Account manager turnover Otal Otal Overall Overall Otal	Account manager turnover O1 O2 O3 Overall O2 O3 erprise used a personal line of credit under the owner's name duroeriod? O2 O3 erprise used a personal line of credit under the owner's name duroeriod? O3 Overall O4 O2 O3 erprise used a personal line of credit under the owner's name duroeriod? C5 know	Account manager turnover Oterall Overall Overall Oterall Oter

Yes O_1 Complete question 1.5.1. and go to section A-2 No..... O_2 Complete question 1.5.2.

	1.5.1.	If YES, why? (Check all that apply)
		To benefit from the factor's expertise
	1.5.2.	If NO, why? (Check all that apply)
		 We did not need this type of financing
A-2		m- and/or long-term loans (financing that comes to maturity more than one ter it is issued)
2.1.		ne enterprise requested <u>a medium- and/or long-term loan</u> (excluding leasing ng) during the 1998-2000 period?
	:	Yes O_1 Go to question 2.1.2. No
	2.1.1.	If NO, why? (Check all that apply)
		 We did not need this type of financing We were turned down before Not aware of this type of financing This financing was too expensive Procedure to obtain this financing was too complicated Other (specify)
	2.1.2.	If YES, why? (Check all that apply)
		Because the financing conditions were attractive O_1 To diversify sources of financing O_2 To reduce pressure on cash flows O_3 Other (specify): O_4
	2.1.3.	Was the request approved?
		Yes
		given for this refusal and go to question 2.2.

If <u>no reasons</u> were given, CHECK THIS BOX □₁	Reasons given by the	Do you agree with the reasons provided?		
and go to question 2.2.	institution	Agree	Disagree	
 The management team was too inexperienced 	O ₁	O ₁	O_2	
 The financial results did not meet the criteria 	O_2	O ₁	O_2	
The application was not correctly completed	O_3	O ₁	O_2	
 Poor credit history 	O_4	O ₁	O_2	
 The enterprise could not provide enough guarantees 	O ₅	O ₁	O ₂	
Other (specify):	O ₆	O ₁	O_2	

2.1.4.	Please indicate your level of satisfaction with each of the following elements
	regarding the last medium or long term loan obtained during the 1998-2000
	period:

		Totall dissa	y tisfied			otally isfied
a.	The amount granted by the institution relative to the amount requested	O ₁	O_2	O_3	O_4	O_5
b.	Time to process the application	O_1	O_2	O_3	O_4	O_5
C.	Interest rate	O_1	O_2	O_3	O_4	O_5
d.	Service fees	O_1	O_2	O_3	O_4	O_5
e.	Guarantees required by the institution	O_1	O_2	O_3	O_4	O_5
f.	The credit agent's interest in my business' needs	O_1	O_2	O_3	O_4	O_5
g.	Overall	O_1	O_2	O_3	O_4	O_5

2.2.	Has the enterprise requested financing from a leasing company during the 1998-2000
	period for some of its equipment?

•	Yes	O ₁ Complete question 2.2.1.
•	No	O ₂ Go to section A-3

2.2.1. If YES, why? (Check all that apply)

•	To borrow up to 100% of the asset's value	\mathbf{O}_1
•	Because the financing conditions were attractive	O_2
•	A financial institution had turned down a loan	O_3
•	Other (specify):	O_4



Government programs

3.1. Has the enterprise requested financing under any **government programs or services** during the 1998-2000 period?

•	Yes	O_1 Go to question 3.1.2.
•	No	O ₂ Complete question 3.1.1. and
		go to section A-4

3.1.1. If NO, why? (Check all that apply)

•	We did not need these programs/services	O_1
•	These programs/services were not available in my area	\mathbf{O}_2
•	The acceptance process was too long	O_3
•	We were not aware of the different programs/services offered	O_4
•	The enterprise did not meet the acceptance criteria	O_5
•	Procedure to obtain this financing was too complicated	O_6
•	Other (specify):	O_7

3.1.2. Which of the following government programs or services did your enterprise request during the 1998-2000 period? **(Check all that apply)**

Export Development Corporation's financial services (EDC)	O ₁	Canadian Commercial Corporation's services (CCC)	O_4
Business Development Bank of Canada's financial services (BDC)	O_2	Farm Improvement and Marketing Co-operatives Loans Act (FIMCLA)	O_5
CSBFA or SBLA ¹ Term loans for SMEs program	O_3	Other (specify):	O_6

3.1.3. Was the **most recent** request approved?

•	Yes	O ₁ Complete question 3.1.4.
•	No	O ₂ Go to section A-4

3.1.4. Please indicate your level of satisfaction with each of the following elements regarding **the last** financing **obtained** under a **government program or service** during the 1998-2000 period:

		Totally dissatisfied			Totally satisfied	
a.	The application process	O_1	O_2	O_3	O_4	O_5
b.	The accessibility of the services or programs	O_1	O_2	O_3	O_4	O_5
C.	The simplicity of the application form	O_1	O_2	O_3	O_4	O_5
d.	Time to obtain approval	O_1	O_2	O_3	O_4	O_5
e.	Results or amount received	O_1	O_2	O_3	O_4	O_5
f.	Overall	O_1	O_2	O_3	O_4	O_5

A-4 Equity financing

4. Is the enterprise incorporated?

•	Yes	O ₁ Complete question 4.1.
•	No	O ₂ Go to section B (Page 10)

4.1. In order to obtain capital to expand/grow or refinance your business, would you consider sharing the equity (ownership) in your firm? **(Check one only)**

•	I currently share 50% or more	O ₁	•	Yes, I am willing to share more than 50%	O_3
•	Yes, but I would rather keep more than 50%	O_2	•	No	O_4

4.2. Did the enterprise approach any potential investors to request **equity financing** during the 1998-2000 period?

•	Yes[O ₁ Complete question 4.3.
•	No	O ₂ Go to section B (Page 10)

¹ Canada Small Business Financing Act and Small Business Loan Act

4.3.1.	If Y	Yes	3.2.				
4.3.2.	rega	ase indicate your level of satisfaction with arding the financing that was last obtained ng the 1998-2000 period.					
			Tota diss	lly atisfied			otally tisfied
	a.	The involvement of the investor(s) in the business' operations	O ₁	O ₂	O ₃	O ₄	O_5
	b.	The increase in the access to other sources of financing	O ₁	O ₂	O ₃	O ₄	O ₅
	C.	The level of stress for the owner due to the personal relationship with the investor(s)	O ₁	O ₂	O ₃	O ₄	O ₅
	d.	Overall	O ₁	O ₂	O_3	O ₄	O ₅
 Yes							
			Totally dissat				otally tisfied
	a.	Increased productivity of employees	O ₁	O ₂	O_3	O ₄	O ₅
	b.	Main owner's preservation of the management power	O ₁	O ₂	O_3	O ₄	O ₅
	c.	Lower turnover of employees	O_1	O_2	O_3	O_4	O_5
	d.	Overall	O_1	O_2	O_3	O_4	O_5

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Has the main owner approached **friends or family members** for financing during the

4.3.

1998-2000 period?

4.5.	Has the enterprise approached infor	mal investors fo	or financing	during the	1998-2000
	period?				

•	Yes	O ₁ Complete question 4.5.1.
•	No	O ₂ Go to question 4.6

4.5.1. If YES, was the request approved?

•	Yes	O ₁ Go to question 4.5.3.
•	No	O ₂ Complete question 4.5.2. and go to 4.6.

4.5.2. Which of the following reasons were given for **not granting** your request for financing? Indicate if you agree or not with the reasons given by the informal investor. **(Check all the reasons that apply)**

	If <u>no reasons</u> were given, CHECK THIS BOX □ ₁	Reasons given by the		ee with the provided?
	and go to question 4.6.	investor	Agree	Disagree
	The management team was too inexperienced	O ₁	O ₁	O_2
-	The insufficient growth opportunity	O_2	O_1	O_2
-	The business was too young	O_3	O_1	O_2
•	The investor does not invest in that sector	O_4	O ₁	O_2
-	No exit opportunity existed	O_5	O_1	O_2
•	Other (specify):	O_6	O ₁	O_2

4.5.3. Please indicate your level of satisfaction with each of the following elements regarding the financing that was <u>last obtained</u> from informal investors during the 1998-2000 period.

		Totally dissatis	sfied	Totally satisfied		
a.	The documents required	O_1	O_2	O_3	O_4	O_5
b.	The cost of financing	O_1	O_2	O_3	O_4	O_5
C.	The investors' contribution to the general management of the enterprise	O ₁	O_2	O ₃	O ₄	O ₅
d.	The introduction of the enterprise to the investor's network	O ₁	O_2	O_3	O ₄	O ₅
e.	Overall	O ₁	O ₂	O_3	O_4	O ₅

4.6. Has the enterprise approached <u>venture capital firms</u> for equity financing during the 1998-2000 period?

•	Yes	O ₁ Go to question 4.6.2.
•	No	O ₂ Complete question 4.6.1 and go to question 4.7.

4.6.1. If NO, why? (Check all that apply	4.6.1.	If NO,	why?	(Check all	that apply
--	--------	--------	------	------------	------------

•	We did not need this type of financing	\mathbf{O}_1
•	Procedure to obtain this type of financing was too complicated.	O_2
•	This type of financing was too expensive	O_3
•	We did not think we were eligible for this type of financing	O_4
•	The size of the business was too small	O_5
•	We did not want to share the control of the business	O_6
•	Other (specify)	O_7

4.6.2. If *YES*, was the application approved?

-	Yes	O ₁ Go to question 4.6.4.
-	No	O_2 Complete question 4.6.3. and go to 4.7.

4.6.3. Which of the following reasons were given for **not granting** your request for financing? Indicate if you agree or not with the reasons given by the venture capital firm. **(Check all the reasons that apply)**

If <u>no reasons</u> were given, CHECK THIS BOX □ ₁	Reasons given by the	Do you agree with the reasons provided?		
and go to question 4.7.	institution	Agree	Disagree	
 The management team was too inexperienced 	O ₁	O ₁	O_2	
 The insufficient growth opportunity 	O_2	O_1	O_2	
 The business was too young 	O_3	O_1	O_2	
 The main owner's expectations regarding the stock's price were too high 	\mathcal{O}_4	O ₁	O_2	
 The firm does not invest in that sector 	O_5	O_1	O_2	
 No exit opportunity existed 	O_6	O_1	O_2	
Other (specify):	O ₇	O ₁	O ₂	

4.6.4. Please indicate your level of satisfaction with each of the following elements regarding the financing that was <u>last obtained</u> from a venture capital firm during the 1998-2000 period.

		Totally dissatisfied			s	Totally satisfied		
a.	The documents required	O_1	O_2	O_3	O_4	O_5		
b.	The time to obtain a response	O ₁	O_2	O_3	O_4	O_5		
C.	The cost of financing	O ₁	O_2	O_3	O ₄	O_5		
d.	The investors' contribution to the general management of the enterprise	O ₁	O ₂	O ₃	O ₄	O ₅		
e.	The introduction of the enterprise to the investor's network	O ₁	O_2	O_3	O ₄	O_5		
f.	Overall	O ₁	O ₂	O_3	O ₄	O ₅		

4.7.		e enterprise approached <u>a crown corporation or a government institution</u> for rinancing during the 1998-2000 period?
	:	Yes O_1 Complete question 4.7.1. No O_2 Go to question 4.8.
	4.7.1.	If YES, was the application approved? Yes
	4.7.2.	Which of the following reasons were given for not granting your request for financing? Indicate if you agree or not with the reasons given by the crown corporation or government institution. (Check all the reasons that apply)

		Reasons given by the		ree with the provided?	
		institution	Agree	Disagree	
•	The management team was too inexperienced	O ₁	O ₁	O_2	
•	The financial results did not meet the criteria	O_2	O ₁	O_2	
•	The insufficient growth opportunity	O_3	O_1	O_2	
•	The institution does not invest in that sector	\mathcal{O}_4	O ₁	O_2	
•	Other (specify):	O ₅	O ₁	O ₂	

4.7.3. Please indicate your level of satisfaction with each of the following elements regarding the financing that was <u>last obtained</u> from a crown corporation or a government institution during the 1998-2000 period.

		Totally dissatisfied			Totally satisfied		
a.	The documents required	O ₁	O_2	O_3	O_4	O_5	
b.	The time to obtain a response	O ₁	O_2	O_3	O_4	O_5	
c.	The cost of financing	O ₁	O_2	O_3	O_4	O_5	
d.	Overall	O ₁	O_2	O_3	O_4	O_5	

4.8.	Has the enterprise attempted to obtain financing by a public issue of stocks (stock
	market) during the 1998-2000 period?

•	Yes	O ₁ Complete question 4.8.1.
•	No	O ₂ Go to section B

481	Did the attempt	succeed in	obtaining	additional	financing?
4.O. I.	Did the attempt	Succeed III	obtairing	additional	manding:

•	Yes	O ₁ Complete question 4.8.2.
•	No	O ₂ Go to section B

4.8.2. Please indicate your level of satisfaction with each of the following elements regarding the financing that was <u>last obtained</u> through a **public issue of stocks**.

		Totally dissatis	sfied		S	Totally atisfied
a.	The evaluation of the stock's price by the underwriter	O ₁	O_2	O_3	O_4	O_5
b.	The administrative and underwriter expenses	O_1	O_2	O_3	O_4	O_5
C.	The length of the process	O_1	O_2	O_3	O_4	O_5
d.	The complexity of the process	O_1	O_2	O_3	O_4	O_5
e.	The increase of the enterprise's value on the market after the stock issue	O ₁	O_2	O_3	O ₄	O ₅
f.	Overall	O ₁	O_2	O_3	O_4	O_5

SECTION B:	Recent evolution in financial conditions

1. During the past six months, have your financing conditions been modified by some of your financial service providers?

•	Yes	O ₁ Complete question 2
•	No	O ₂ Go to section C

2. For each type of financing listed below, please complete the following table in regard to the evolution of your financing conditions in the past six months.

	Business line of credit	Business credit card	Medium/long- term loan
1. We use this type of financing:			
Yes	O ₁	O_1	O_1
 No (check the cell on this line but do not go below for this type of financing) 	O_2	O_2	O_2
2. For this type of financing, our financing cond	itions have :		_
■ Not changed scheck the cell on this line	O_1	O_1	O_1
Improved but do not go below	O_2	O_2	O_2
 Negatively changed (complete part 3 for the source(s) marked) 	O_3	O_3	O_3
3. The negative changes in our financing condit	ions :		
 Interest rates have increased 	O ₁	O_1	O ₁
 Service fees have increased 	O_2	O_2	O_2
 Credit limit has been reduced 	O_3	O_3	O_3
 A request to renew our credit has been declined 	\mathcal{O}_4	\mathcal{O}_4	\mathcal{O}_4
 The financial provider has withdrawn from my sector of activity 	O_5	O_5	O_5
Other (specify):	O ₆	O ₆	O_6

SECTION C:

Upcoming financing intentions

- 1. Do you plan to apply for <u>additional external financing</u> in the year to come?
 - Yes O₁ Complete question 2.
 No....... O₂ Go to section D
- **2.** For each of the following types of financing, indicate your intentions for the year to come.

		Does not apply	No change	A new application will be filed	Request an increase of the current limit
a.	Line of credit	O_1	\mathbf{O}_2	O_3	O_4
b.	Long-term loans	O_1	O_2	O_3	O_4
c.	Leasing	O_1	O_2	O_3	O_4
d.	Equity	O ₁	O ₂	O ₃	O ₄
е.	Other (specify):	O ₁	O_2	O_3	O ₄

- **3.** If you intend to apply for **short-term financing**, are you planning on approaching the financial provider with whom you are currently doing business?
 - Yes O₁ Go to question 4.
 No O₂ Complete question 3.1.
 - **3.1.** If *NO*, indicate to what extent each of the following statements **explain** your intention:

		Totall disag			Totally agree		
a.	The services offered by my current financial provider no longer meet my needs	O ₁	O_2	O_3	O_4	O_5	
b.	We are trying to diversify our financing sources	O_1	O_2	O_3	O_4	O_5	
C.	The documentation requested is too complex	O_1	O_2	O_3	O_4	O_5	
d.	The service fees are too high	O_1	O_2	O_3	O_4	O_5	
e.	Interest rates are too high	O_1	O_2	O_3	O_4	O_5	
f.	Our account manager left the institution	O_1	O_2	O_3	O_4	O_5	
g.	The branch closed	O_1	O_2	O_3	O_4	O_5	
h.	Other (specify):	O_1	O_2	O_3	O_4	O_5	

- **4.** If you intend to apply for <u>medium- or long-term financing</u>, are you planning on approaching the financial provider with whom you are currently doing business?
 - Yes O₁ Go to section D
 No...... O₂ Complete question 4.1.

4.1. If *NO*, indicate to what extent the following statements **explain** your intention:

		Totall disag			Totally agree		
a.	The services offered by my current financial provider no longer meet my need	O ₁	O ₂	O_3	O_4	O_5	
b.	We are trying to diversify our financing sources	O ₁	O_2	O_3	O_4	O_5	
C.	The documentation requested is too complex	O_1	O_2	O_3	O_4	O_5	
d.	The service fees are too high	O_1	O_2	O_3	O_4	O_5	
e.	The branch closed	O_1	O_2	O_3	O_4	O_5	
f.	Other (specify):	O_1	Q_2	O_3	O_4	O_5	

SECTION D:		Information on the respondent (<u>THE MAIN OWNER</u>)				
1.	Please sta	ate your age:	years o	old		
2.	Gender:					
		le male				
3.	Please inc	licate if you are :				
				YES	NO	
	a. a persor	n with a disability		O_1	O_2	
	b. a Canad	lian aboriginal		O_1	O_2	
	c. a memb	er of a visible minor	rity	O_1	O_2	
4.	What is yo	our highest level o	of education the	at you ha	ve completed?	
	■ Hiç	mentary school h schoolllegeiversity	O ₂			
5.	Please inc	licate your mother	r tongue:			
6.	Please inc	licate the languag	ge that is com r	nonly sp	ooken in your enterp	rise:
7.	Did you cr	eate or participate	e in the creation	n of this	enterprise?	
		s O ₁				
8.	Is the mai	n owner also the r	manager of the	e enterpri	ise?	
		s O ₁				

9.	How many years of experience do you have in managing this firm?
	years
10.	How many years of experience do you have in this sector of activity (including the experience you have acquired in the present enterprise):
	years
11.	Of the following elements, which represent the biggest obstacles to the growth or development of your enterprise: (check all that apply)
	 Finding qualified labour
12.	To meet your objectives, what sales would you like to reach two years from now? (If you prefer, you can indicate what percentage of growth this represents)
	Dollars OR%
SEC	CTION E: Information on the enterprise
OL	information on the enterprise
1.	Enter the first three digits of your headquarters' postal code:
2.	In what year was the enterprise created?
3.	Indicate the average number of employees that have worked for the enterprise during the year 2000:
	 Full-time (30 hours/week or more): And part-time (less than 30 hours/week):
4.	Is the main activity of your enterprise based out of the home of one of its owners?
	■ YesO ₁ ■ NoO ₂
5.	What is the business' legal status (check one only)?
	 Sole proprietorship (unincorporated)

What stage of development would you say the business is in at the present time (check one only)							
 Seed sta 	ge (The business has no cli	ents vet a	nd its plan is still sketchy)				
			r the prototype is finished and the				
			g)				
			a rate much faster than the economy)				
			crease)				
- willding	down stage (sales have sta	ried to de	orease)				
	nterprise have a Board of wice a year?	Directors	or a Management Committee that	m			
	O ₁						
Besides the accounting	•	e in the	enterprise in charge of finance	an			
	O ₁ O ₂						
■ No	O ₂	e the m e	ain activity of your business: (char	-k			
NoIdentify the	O ₂	s the m a	ain activity of your business: (chec	ck			
■ No	O ₂	s the m a	ain activity of your business: (chec	ck			
NoIdentify the	O_2 sector that best represent	is the $\mathbf{m}_{\mathbf{i}}$	ain activity of your business: (chec	(
No Identify the only)	O_2 sector that best represent	=		(
Identify the only) Wholesale to Retail trade	O_2 sector that best represent	O ₁	Agriculture				
Identify the only) Wholesale to Retail trade Wholesale a Transportation	sector that best represent	O ₁ O ₂ O ₃	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction	(
Identify the only) Wholesale to Retail trade Wholesale a Transportation	sector that best represent rade nd retail trade on, Warehousing and	O ₁ O ₂ O ₃ O ₄	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction	(
Identify the only) Wholesale to Retail trade Wholesale a Transportation Couriers Information a	sector that best represent rade nd retail trade on, Warehousing and	O ₁ O ₂ O ₃ O ₄ O ₅	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing:				
Wholesale to Retail trade Wholesale a Transportatic Couriers Information a Real Estate	sector that best represent rade nd retail trade on, Warehousing and and Cultural Industries and Rental and Leasing	O ₁ O ₂ O ₃ O ₄	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing: • non-durable goods (ex: textile,	(
Wholesale to Retail trade Wholesale a Transportatic Couriers Information a Real Estate Professional	sector that best represent rade nd retail trade on, Warehousing and	$\begin{array}{c c} O_1 \\ O_2 \\ O_3 \\ O_4 \\ O_5 \\ O_6 \end{array}$	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing: • non-durable goods (ex: textile, food.)				
Wholesale to Retail trade Wholesale a Transportatic Couriers Information a Real Estate Professional Services	sector that best represent rade nd retail trade on, Warehousing and and Cultural Industries and Rental and Leasing , Scientific and Technical	O ₁ O ₂ O ₃ O ₄ O ₅	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing: • non-durable goods (ex: textile, food.) • durable goods: raw material				
Identify the only) Wholesale to Retail trade Wholesale a Transportation Couriers Information a Real Estate Professional Services Administration	sector that best represent rade nd retail trade on, Warehousing and cultural Industries and Rental and Leasing , Scientific and Technical re and Support, Waste	$egin{array}{c c} O_1 \\ O_2 \\ O_3 \\ O_4 \\ O_5 \\ O_6 \\ O_7 \\ \hline \end{array}$	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing: • non-durable goods (ex: textile, food.) • durable goods: raw material transformation	i (
Identify the only) Wholesale to Retail trade Wholesale a Transportation Couriers Information a Real Estate Professional Services Administration	sector that best represent rade nd retail trade on, Warehousing and and Cultural Industries and Rental and Leasing , Scientific and Technical	$\begin{array}{c c} O_1 \\ O_2 \\ O_3 \\ O_4 \\ O_5 \\ O_6 \end{array}$	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing: • non-durable goods (ex: textile, food.) • durable goods: raw material				
Wholesale to Retail trade Wholesale a Transportatic Couriers Information a Real Estate Professional Services Administration Management	sector that best represent rade nd retail trade on, Warehousing and and Cultural Industries and Rental and Leasing , Scientific and Technical we and Support, Waste t and Remediation Services	O ₁ O ₂ O ₃ O ₄ O ₅ O ₆ O ₇	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing: • non-durable goods (ex: textile, food.) • durable goods: raw material transformation • durable goods: machinery,				
Wholesale to Retail trade Wholesale a Transportatic Couriers Information a Real Estate Professional Services Administration Management Educational	sector that best represent rade Ind retail trade on, Warehousing and remaind Cultural Industries and Rental and Leasing reconstruction, Scientific and Technical reconstruction and Remediation Services	O ₁ O ₂ O ₃ O ₄ O ₅ O ₆ O ₇ O ₈	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing: • non-durable goods (ex: textile, food.) • durable goods: raw material transformation • durable goods: machinery,				
Wholesale to Retail trade Wholesale a Transportatic Couriers Information a Real Estate Professional Services Administrativ Management Educational Health Care	sector that best represent rade nd retail trade on, Warehousing and remaind Cultural Industries and Rental and Leasing scientific and Technical re and Support, Waste t and Remediation Services Services and Social Assistance	O ₁ O ₂ O ₃ O ₄ O ₅ O ₆ O ₇ O ₈ O ₉ O ₁₀	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing: • non-durable goods (ex: textile, food.) • durable goods: raw material transformation • durable goods: machinery,				
Wholesale to Retail trade Wholesale a Transportatic Couriers Information a Real Estate Professional Services Administrativ Managemen Educational Health Care Arts, Enterta	sector that best represent rade nd retail trade on, Warehousing and remail and Leasing rand Rental and Leasing remails and Support, Waste thank Remediation Services rand Social Assistance inment and Recreation	O ₁ O ₂ O ₃ O ₄ O ₅ O ₆ O ₇ O ₈ O ₉ O ₁₀ O ₁₁	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing: • non-durable goods (ex: textile, food.) • durable goods: raw material transformation • durable goods: machinery,				
Identify the only) Wholesale to Retail trade Wholesale a Transportation Couriers Information a Real Estate Professional Services Administration Management Educational Health Care Arts, Entertal Accommodal	sector that best represent rade nd retail trade on, Warehousing and remaind Cultural Industries and Rental and Leasing scientific and Technical re and Support, Waste t and Remediation Services Services and Social Assistance	O ₁ O ₂ O ₃ O ₄ O ₅ O ₆ O ₇ O ₈ O ₉ O ₁₀	Agriculture Forestry, Fishing and Hunting Mining and Oil and Gas Extraction Construction Manufacturing: • non-durable goods (ex: textile, food.) • durable goods: raw material transformation • durable goods: machinery,				

process and/or products?

improvement activities related to equipment, management procedures, production

	 Most recent year 	·	%		
	Previous year		%		
11.	Indicate the approximate geog the most recent year and the y 100%)				
	Sales distribution	Canada	United States	Rest of the world	TOTAL
	 Most recent year 	%	%	%	100%
	Previous year	%	%	%	100%
12.	To ensure more accuracy, ple knowledge. All information you	u will provide will			Previous year
	 Total assets 			\$	\$
	Current assets			\$	\$
	 Total liabilities 			\$	\$
	 Total revenue (includes sales from rent, fees, commissions 		vices, revenue	\$	\$
	 Profit before interests and tax 			\$	\$
	 Financial expenses (including expenses charged by the final 		dministration	\$	\$
	THANK YOU F e use this space to add any com rning this survey.				y comments

10.1. Indicate the approximate percentage of your sales revenue that was spent for R&D and improvement activities: